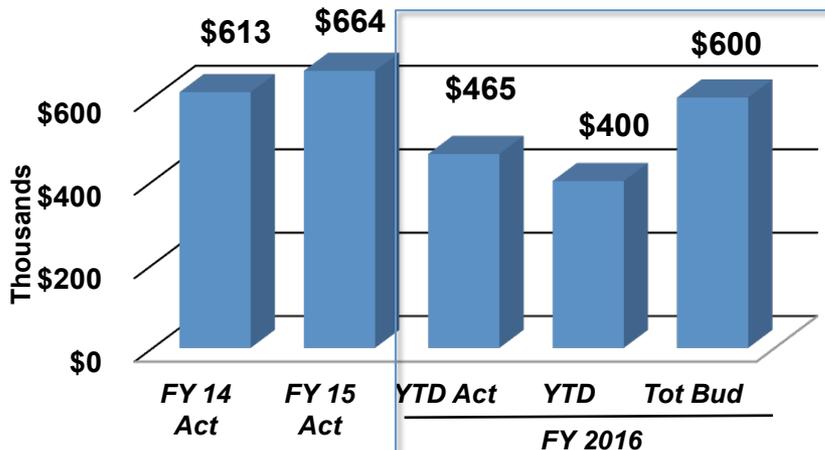


TUCW Dashboard

February 29, 2016

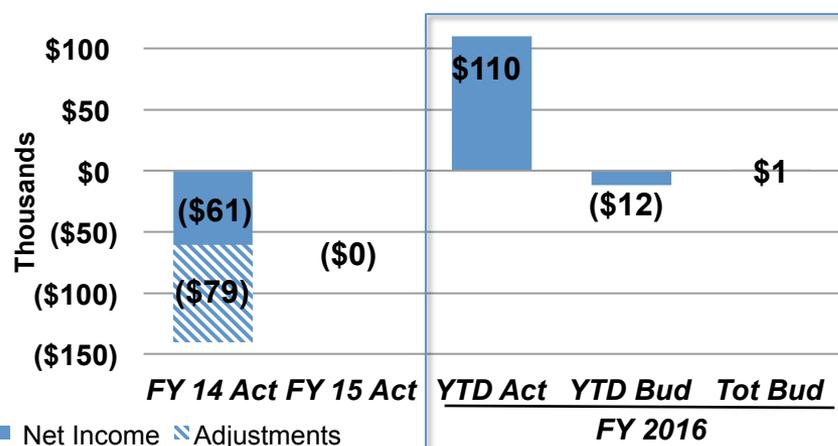
Pledge Payments

As of 2/29/16



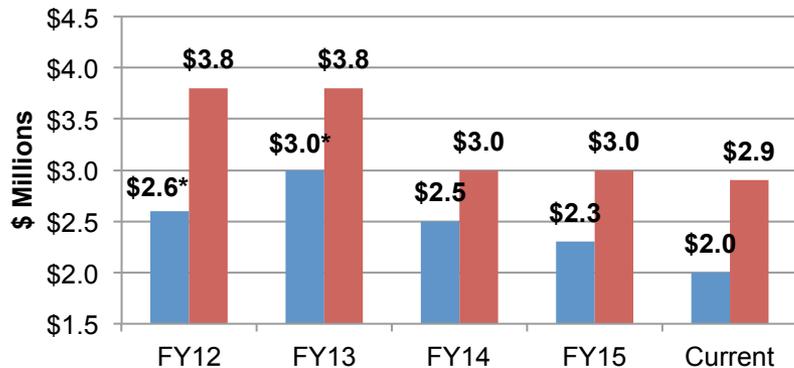
Net Income

As of 2/29/16



Asset Balance Sheet

As of 12/31/15

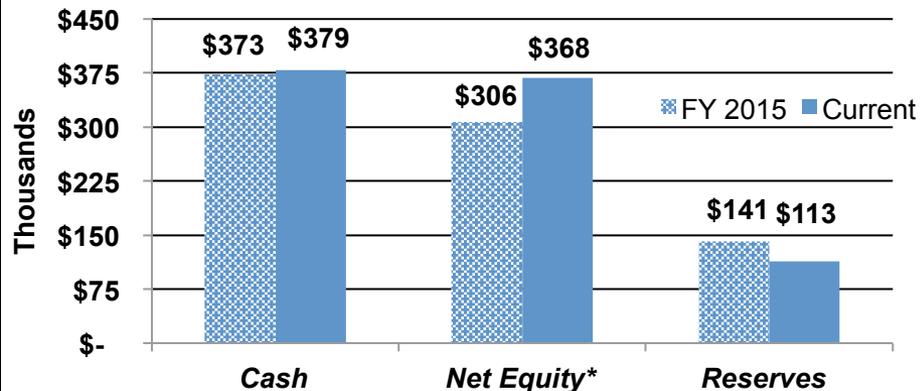


* Balance as of 12/31

■ Endowment ■ Fixed Assets

Operating Balance Sheet

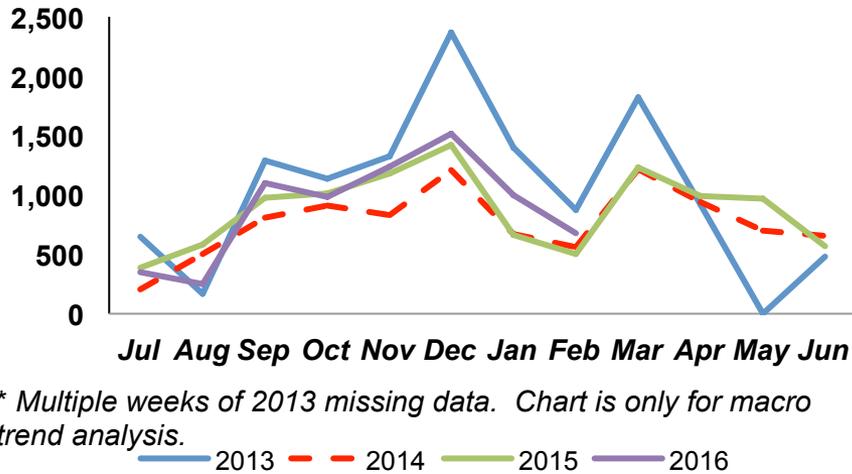
As of 2/29/16



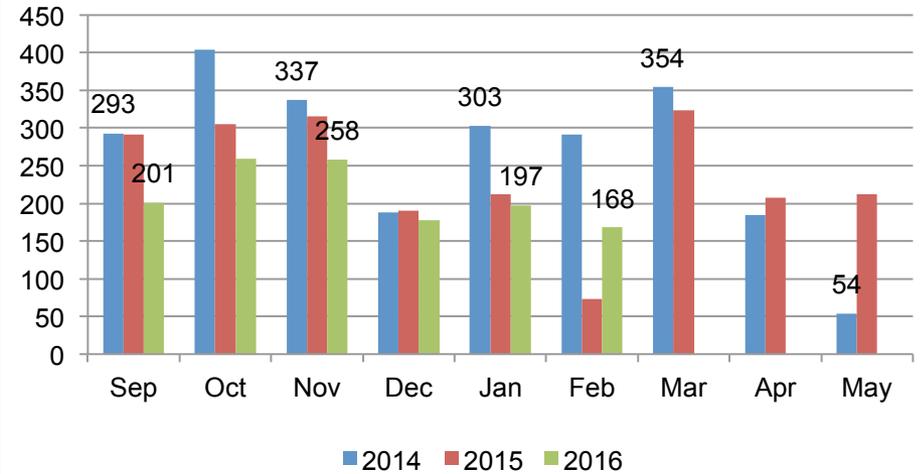
* Assets - Liabilities, excl. real estate and Endowment

TUCW Attendance/Membership January 31, 2016

Adult Attendance



RE Attendance

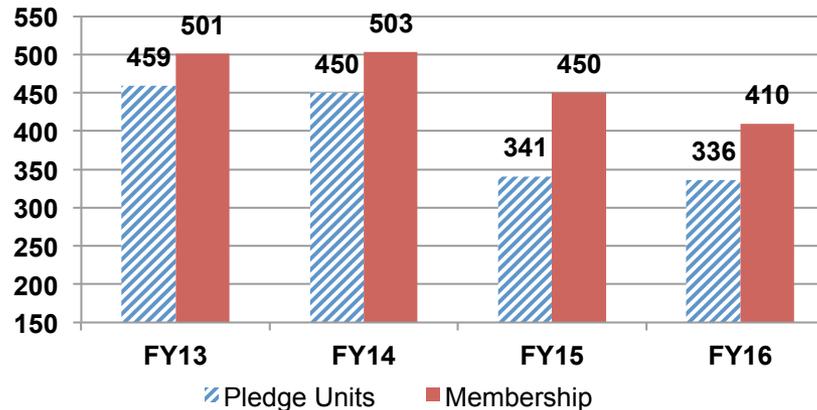


Adult Annual Attendance

2013: 12,400
2014: 9,000
2015: 10,491 (+14%)

Pledge and Membership Units

As of 2/29/16



RE Avg. Monthly Attendance

2014: 268
2015: 237 (-12%)

FY2016 YTD Performance vs. Budget

Profit & Loss Budget to Actual by Budget Lines - July to February 2016 Summary	July 2015 - Feb 2016			Reforecast 2015-16
	Actual	Annual 2015-2016 Budget	Remainder	
Ordinary Income/Expense				
Income				
4009 · Pledge & Gift Trust Income	464,882	600,000		649,448
4049 · Other-Unrestr Contributions	33,985	42,000		45,201
4040 · Restricted Contributions	31,905	18,300		32,295
4185 · General Church Fundraising	33,494	27,650		39,005
4190 · Pass Thru Income FR & STP	15,735	17,720		22,497
4269 · Facility Use Fees	88,279	134,300		135,826
4719 · Other Income	13,053	9,900		10,463
Total Income	681,333	849,870		934,735
Expense				
5450 · Total People Cost - BL	401,880	647,703	245,823	636,510
5305 · B & G Projects - BL	160,092	121,850	-38,242	200,497
5380 · Maint & Insurance - BL	54,344	68,506	14,162	73,022
5549 · Programs & Church Services-BL	37,180	42,297	5,117	50,442
5630 · Office & Utilities - BL	44,862	75,444	30,582	68,872
5709 · Denominational - BL	10,000	10,000	0	10,000
5810 · Fundraising Expenses - BL	5,564	16,555	10,991	10,030
5850 · Pass Thru to Charity - BL	21,335	19,720	-1,615	27,953
5945 · Audit,Pmt Process&Bank Fees-BL	14,558	14,805	247	15,406
5949 · Miscellaneous Expense - BL	22,207	30,172	7,965	28,463
Total Expense	772,024	1,047,052		1,121,195
Net Ordinary Income	-90,692	-197,182		-186,461
Other Income				
4850 · Other Sources of Cash-Use of Reserves, Endowment	218,081	204,966		241,417
Total Other Income	218,081	204,966		241,417
5800 · Other Uses of Cash -Contrib to Reserves, Sabbatical Accrual	17,200	7,200		54,520
Net Income Budget View	110,190	584		437
4800 · Net Changes in Investment Accts & Endowment Withdrawals	314,791			
Net Income, incl.Endowment Changes	-204,601			

Jan 16 Highlights

- **Income:**
 - Strong Feb. plate collection of \$65K. We remain on track to reach \$650K in pledge collections.
 - Feb plate collection of \$3K is on pace to meet annual budget target of \$32K.
- **Expense Drivers:**
 - Despite weather, snow removal expense for the year will come in at \$10K vs. \$16K budgeted, due to fixed price contract. This compares with almost \$25K in prior fiscal year.
 - No other unusual expenses. Buildings and Grounds expenses quiet due to season.

Finance This Month

- **Current Fiscal Year Budget Relook** –2015-2016 budget relook has been completed and reviewed with the Finance Committee. Relook shown on previous page. Relook indicates TUCW on track to meet breakeven budget. Higher than expected pledges and collections allowed completion of additional scope of building and grounds projects, including both repair of both flat roofs and driveway paving.
- 2016-2017 Budget – Draft has been prepared. Will be presented to the Finance Committee on 3/24 and to the Board of Trustees for initial review at the April BOT meeting.
- **Endowment Disbursement Policy** – finalized Endowment Disbursement policy. \$25K disbursement targeted for 2016-2017.
- **5 Year Plan** – Initial draft well underway, although continuing to re-evaluate 2016-17 B&G expenses, particularly in conjunction with skylight and cantilevered concrete walkway maintenance. Will be revisit throughout 2016-2017 Budget process.
- **Insurance** – Working together with Endowment to understand and assess our insurance coverage. Part of a larger discussion on “What is the right size of the Endowment”. Have done initial assessment of insurance coverage, received a rebuild cost estimate from B&G, and are now working with the insurance agent to review our cost estimate and verify adequate insurance levels.