

General Update

- 1) March 31st Monthly Financials: See page 2 and the attached Financial Statements.
- 2) Capital Campaign: Planning for Summer 2021 construction work is ongoing.
- 3) Capital Campaign ADM Internet Account: In July 2020, \$725K of the Capital Campaign funds were deposited into the ADM Internet Account that distributes the funds into those banks offering the highest return, while at the same time keeping the individual investment below \$250K per bank to ensure we are protected by the FDIC insurance limits. As of March 31st, we have earned \$1,784.25 in interest. Current balance = \$726,784.25. The April 30th balances will be available next week.
- 4) Finance & Audit Committees: Audit Committee is fully staffed with Bob and Steve. The Finance Committee lost three members last year. We have added one new member this year and are looking for 1-2 additional members.
- 5) Fiscal Targets: Endowment Funds should be 2-3 times Annual Expense Budget. Available Cash should be 3 times Monthly Expenses. As of March 31st, the balances are:

Endowment Funds* = \$3,205,640	Available Cash** = \$353,080 (in FCB Checking/Savings)
Annual Expense Budget = \$817,188	Monthly Expenses = \$68,099
Multiple = 3.92 x	Multiple = 5.18 x

NB: TUCW also has a \$250K Line of Credit at Fairfield County Bank (FCB), which remains unused. FCB is currently reviewing our financials, prior to renewing the Line for 2021. We do not anticipate any issues.

*As of 12/31/20. Includes \$1,783,932 in "Restricted" funds **Most Cash is earmarked for "Reserves"

- 6) **Fiscal Policies**: **The Endowment Committee has raised an issue with our Available Cash Fiscal Target and the Budget Gaps that we have been experiencing the last couple of years. Since Endowment funds are "earning assets" but Cash in the bank earns nothing, Endowment suggests we use Cash to the maximum amount possible to fill the Budget Gap, rather than asking Endowment to liquidate a portion of our earning assets. Since Endowment funds are always available to support TUCW as needed, they are in essence a form of "Available Cash". For Fiscal Target purposes, the Endowment funds could be added to our Cash balances, to ensure our Available Cash Fiscal Target never falls below 3x Monthly Expenses.**

As it has in the past, Endowment would continue to contribute \$30,000 annually to the Budget.

NB: This issue will be discussed by the Finance Committee at its next meeting, and the Finance Committee will make a recommendation to the Board. If a change is made as Endowment suggests, it will change how the Budget Gap is presented in our Annual Budgets and Budget Reforecasts (use of more Cash, less Endowment).

Monthly Financial Statements – As of March 31st, 2021

Balance Sheet

- 1) Total Assets* = \$7.734M, up \$631K since June 2020 = 8.89% increase (investment values 12/31/2020)
- 2) Total Liabilities** = \$67K, down \$147K since June 2020 = 69% decrease, due mostly to the forgiveness of our PPP Loan debt. It is important to note that 94% of our Liabilities are because we received some 2021-2022 Pledges before the start of our next Fiscal Year. **Our real liabilities total only \$4,000**
- 3) Total Equity = \$7.667M, up \$778K since June 2020 = 11.29% increase
- 4) Current Liabilities and Total Liabilities remain extremely low compared to Current Assets and Total Assets. The most important factor is that we do not have a mortgage on our property.
- 5) Capital Campaign funds available total \$988K, with an additional \$350K due from the Endowment match.

Profit & Loss Statement

- 1) YTD Income = \$596K, **\$72K over Budget** = 14% increase, mostly due to increase pledges and a bequest
- 2) YTD Expenses = \$571K, **\$22 under Budget**
- 3) Net Income = \$25K, up **\$94K over Budget**

*Due to the lack of historical cost data, the Book Value of our Land and Buildings was estimated to be = \$3.178M in 2014 (cost less depreciation). However, as of October 2020, the Town has valued our land and buildings at = \$8.629M. Since we do not pay real estate taxes, any change in value (up or down) does not affect our finances.

To-Do's

- 1) Present proposed 2021-2022 Budget to Congregation...Town Hall discussion and Annual Meeting
- 2) Discuss change in Fiscal Policy as proposed by Endowment Committee